IRIMEE Jamalpur Case Study I MOP November 2019

- 1. Marking of POH Office of Sr DME / Freight Jamalpur is involved in activity of Coach maintenance with Holding of 300 Coaches . As per current Railway Board Policy Guidelines issued vide letter dated 30.10.1990 , the Coaches have to be sent for Periodic Overhaul at prescribe intervals of 18 month . In the Month of October 2020 , 12 no. of coaches will be due for POH and will have to be sent to Liliuah Workshop by $1^{\rm st}$ Nov. 2020 . However , Sr DOM, Jamalpur vide his letter dated $10^{\rm th}$ October 2020 has sent a requirement that he has to run 3 special trains from Jamalpur to Delhi , Kota and Howrah due to which no coaches should be detached for POH in month of November 2020 .
- 2.Running overdue coaches is safety risk and not permitted under Sr DME power as per Railway Board policy . If coaches are not sent for POH in November , it will result in total POH arising of 24 coaches in December 2020 . This will make it impossible to run even normal train services from the depot due to which some trains may have to be run with short composition (less than standard composition) if 24 coaches are sent for POH in December 2020 . Also permission to Postpone POH by one month can only be given by PCME, ER in exceptional circumstances after completion of all safety checks on Overdue coaches as per Railway Board Letter dated 11.10.1991 . Hence the Sr DME has to either inform Sr DOM that he cannot postpone POH or seek permission from PCME to permit overdue POH running of coaches .
- 3. Pl prepare a self speaking note for your Sr DME giving reference to Sr DOM requirement , overall position of the coaches in depot rule position and seeking clear decision on whether POH of $1^{\rm st}$ Nov 2020 has to be postponed or not . Various alternatives with their related problems should be bought out . Also put up two draft letters , one for Sr DOM to bring out above arguments why POH cannot be postponed and second draft letter to PCME seeking permission for extension of Overdue Coaches by one month if decision to postpone POH is to be taken

DA- All related papers

Coach Position- Jamalpur Coaching Depot as on 01.10.2020

- i. Total AC Coaches 45
- ii. Total Non AC Coaches 255
- iii. IOH- 5- 1 AC , 4 Non AC
- iv. Due for POH in November 2020- 12 4 AC 8 Non AC
- v. Net Availability for Traffic AC 40, Non AC- 239
 Grand Total Available- 300
 Available for Traffic- 279

Case Study I

Ministry of Rail CGO Complex , Lodhi Road New Delhi

No 1888/RB/ CW/ 1990/5

10..11.1991

The CMEs
All Zonal Railways and Pus

Sub- POH (Periodic Overhaul) of Air Braked Coaches

This is with reference to this office letter of even No dated 30.10.1990 laying down the revised interval for POH of Coaches .

2. Some Railways have represented that in festival seasons and other occasions when heavy rush is there, the Railways should be permitted to extend the running of Coaches by atleast three months beyond prescribed limit to meet the demand. The matter has been carefully considered and it has been decided that CMEs of the Railways can permit coaches to run overdue subject to safety certification by the Sr DME of the concerned division. However such extension will be permitted for a period of maximum one month only.

This issues with the approval of Competent Authority Member Mechanical

(Bhavani Shankar) Undersecretary Coaching Tel no 011-23381234

Ministry of Rail CGO Complex , Lodhi Road New Delhi

No 1888/RB/ CW/ 1990/5

30.10.1990

The CMEs
All Zonal Railways and Pus

Sub- POH (Periodic Overhaul) of Air Braked Coaches

The current interval for POH of Coaches has been laid down as under-

Passenger Coaching Vehicles (PCVs) - 12 Months Other Coaching Vehicles (OCVs) - 18 Months

2. With the advent of Air brake systems , and U paint life of air brake components an Paints has gone up. In view of above some Railways have suggested that the POH interval should be increased . The matter has been considered by the Board (MM) and it has been decided to increase the POH periodicity of air brake coaches as under-

PCV- 18 Months OVC- 12 Months

3. Undersigned is further directed to state that coaches must be sent for POH within this interval and extension of due date for such coaches by the Railways is strictly prohibited

This issues with the approval of Member Mechanical

(Bhavani Shankar) Undersecretary Coaching Tel no 011-23381234

Case Study I

FAR East Railway Sr DOM office, Jamalpur

No FER/ Opt Coach/ 2020/ 41

10.10.2020

Senior Divisional Mechanical Engineer FAR Eastern Railway Divisional office Jamalpur

Subject - discontinue POH marking of coaches during October to meet the festival Rush

Headquarters have directed that 3 special trains, one each for Delhi, kota and Howrah should be Run during festival season in November 2020 on every Monday, Wednesday and Friday respectively. The composition of trains will be 12 non AC and 3 AC coaches.

2. While some coaches are being arranged from traffic surplus, you are requested to stop POH marking of coaches with immediate effect to make these coaches available for Traffic and permit division to run special trains

(A K Pandey) Sr DOM

CC- Divisional Railway Manager, Jamalpur for Kind Information

FAR EAST RAILWAY OFFICE OF PCME, JAMALPUR

No FER/ 2020/Mech/Tar/ 05

15.03.2020

- 1. Senior Divisional Mechanical Engineer Jamalpur Division
- 2. Senior Divisional Mechanical Engineer Abhay Pur Division
- 3. Senior Divisional Mechanical Engineer Dasarthpur Division

Subject- Targets for the year 2020-21

As you are aware, Railway Board have set stiff targets for increase in passenger earning. This requires better availability coaches in divisions so that more trains can be run. Also fitment of Bio toilets has been given high priority by the board. In view of current financial position, cost cutting has also become important area of concern for all departments

- 2. In this background following targets are set for each division for FY 2020-21 -
- i) Jamalpur Percentage ineffective of coaches to be reduced from 8% to 7%. Bio toilet fitment targets 1800 in the year. Saving in contactors bill Rs 60 Lakhs in entire year .
- ii) AbhayPur- Percentage ineffective of coaches to be reduced from 8% to 7%. Bio toilet fitment 1200 in the year. Saving in contactors bill Rs 40 Lakhs in entire year.
- iii) Dasarathpur- Percentage ineffective of coaches to be reduced from 8% to 7%. Bio toilet fitment 900 in the year. Saving in contactors bill Rs 30 Lakhs in entire year.
- 3. All Sr DMEs are requested to make all out efforts to meet the targets and submit monthly report indicating achievements for the month and cumulative vis a vis targets .

This issue with the approval of PCME

(S K Das) Dy CME/ HQ 977124246(Mob) skdasa@irimme.com

CC- PS to CME for Kind information of CME CRSE, HQ

Case Study II

FAR EAST RAILWAY OFFICE OF PCME, JAMALPUR

No FER/ 2020/Mech/Tar/ 05 30.06..2020

Senior Divisional Mechanical Engineer Jamalpur Division

Senior Divisional Mechanical Engineer Abhay Pur Division

Senior Divisional Mechanical Engineer Dasarathpur Division

Subject- Targets for the year 2020-21 Ref- This office letter of even no. dated 15.03.2019

This is with reference to this office letter of even No dated 15.03.2020 conveying Targets for the year 2020-21. Undersigned is directed to state that it has now been decided to increase the targets of Bio Toilet fitment by 20% in view of the Railway Board Directives to fit all trains with Bio Toilets before December 2020. All other targets contained in the letter of even no. dated 15.03.2020 remain unchanged.

This issue with the approval of PCME

(S K Das) Dy CME/ HQ 977124246(Mob) skdasa@irimme.com

CC- PS to CME for Kind information of CME CRSE, HQ

FAR EAST RAILWAY OFFICE OF Sr DME, JAMALPUR

No FER/ Jamalpur/2020/Mech/Tar/ 05

05.11.2020

Principal Chief Mechanical Engineer FarEast Central Railway HQ Jamalpur

Sub- Performance Report for the month of October 2020

With reference to your letter no. No FER/ 2020/Mech/Tar/ 05 dated 15.03.2020 further amended vide even no. dated 30.06.2019 The coaching performance for the month of October and Cumulative for April- October 2020 for Jamalpur division is as shown below-

- 1. Ineffective for the month of October 2020 was 7.1% compared to 8.2 % last year Cumulative ineffective April October. 6.9 against 8% for same period in 2019-20
- 2. Bio toilet fitted during the month 135 against 80 last year. Bio toilet fitted between April -October 2020 1090 against 710 fitted last year
- 3. Saving for contracts during October Rs.8 lakhs. Cumulative Rs. 41 lakhs

Submitted for Kind Information

Senior divisional mechanical Engineer Jamalpur

CC -Divisional Railway Manager , Jamalpur – For kind information - CRSE, FECR, Jamalpur

FAR EAST RAILWAY OFFICE OF Sr DME , Abhaypur

No FER/ Abhaypur r/2020/Mech/Tar/ 105

06.11.2020

Principal Chief Mechanical Engineer FarEast Central Railway HQ Jamalpur

Sub- Performance Report for the month of October 2020

With reference to your letter no. No FER/ 2020/Mech/Tar/05 dated 15.03.2020 further amended vide even no. dated 30.06.2019, coaching performance for the month of October and Cumulative for April- October 2020 for Abhaypur division is as shown below-

- 1. Ineffective for the month of October 2020 was 6.9 % compared to 8.2 % last year Cumulative ineffective April October. 6.8 % against 8% for same period in 2019-20
- 2. Bio toilet fitted during the month 105 against 80 last year. Bio toilet fitted between April -October 2020 710 against 525 fitted last year
- 3. Saving for contracts during October Rs. 5 lakhs. Cumulative Rs. 28 lakhs

Submitted for Kind Information

Senior divisional mechanical Engineer Abhaypur

CC -Divisional Railway Manager , Abhaypur – For kind information - CRSE, FECR, Jamalpur

FAR EAST RAILWAY OFFICE OF Sr DME, Dasarathpur

No FER/ Dasarathpur 2020/Mech/Tar/ 32

07.11.2020

Principal Chief Mechanical Engineer FarEast Central Railway HQ Jamalpur

Sub- Performance Report for the month of October 2020

With reference to your letter no. No FER/ 2020/Mech/Tar/05 dated 15.03.2020 further amended vide even no. dated 30.06.2019, coaching performance for the month of October 2020 and Cumulative for April- October 2020 for Dasarathpur division is as shown below-

- 1. Ineffective for the month of October 2020 was 7.9 % compared to 8.2 % last year Cumulative ineffective April October 7.8 % against 8% for same period in 2019-20
- 2. Bio toilet fitted during the month 60 against 45 last year. Bio toilet fitted between April -October 2020 375 against 390 fitted last year
- 3. Saving for contracts during October Rs 3 lakhs. Cumulative Rs. 16 lakhs

Submitted for Kind Information

Senior divisional mechanical Engineer Dasarathpur

CC -Divisional Railway Manager , Dasarathpur – For kind information - CRSE, FECR, Jamalpur

IRIMEE

Jamalpur

Case Study II MOP November 2019

You are Posted in PCME office of Far East Railways and you are Dy CME of section dealing with Performance Department . The Department regularly sets targets for all Divisions and Monitors performance after the approval of PCME. There are three Divisions in your Railways , Jamalpur, Abhaypur and Dasarathpur. In the month of March 2020, your department had issued a letter conveying Coach Ineffective Targets , Targets for fitment of Bio Toilets and Cost Control Targets as per letter No FESR/2020/DivTar/ 2020 dated 15.03.2020 . The targets were slightly modified vide letter of even no. dated 30.06.2020 The performance of Railways is monitored based on overall Targets but each Sr DME will be evaluated based on performance of his division .

2. You have received performance report from all the three Divisions . Based on these report please prepare a comprehensive report to your CME . Areas where Railways is doing well and where Railways is lagging behind targets should be indicated . Also a draft appreciation letter to Sr DME of Division which is doing well and warning letter to Division which is lagging behind should be prepared for signature and approval of PCME.